CIVICUS is a global alliance of civil society organisations and activists dedicated to strengthening citizen action and civil society around the world. We strive to promote excluded voices, especially from the Global South, and have members in more than 175 countries throughout the world. Since 1993, we have been dedicated to enhancing the rights, freedoms, health and vitality of civil society as a whole.

We believe that a healthy society is one where people have multiple opportunities to participate, come together, deliberate and act for the common good. We work for civil society, protecting and growing ‘civic space’ – the freedoms of expression, association and assembly - that allow citizens and organisations to speak out, organise and take action.

ABOUT US
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The last 12 months have been both remarkable and challenging, for our Alliance and for civil society at large around the world. We have faced, and continue to face, massive global challenges as a people and as a planet. These challenges come in many forms: sustained attacks on human rights; stifling restrictions to fundamental freedoms in many countries; the deepening of inequities, instability and environmental degradation; and worsening conditions for peace and security.

CIVICUS is responding to these challenges with diverse approaches and multiple streams of activities, all geared to realising our mission to strengthen citizen action and civil society throughout the world. Despite the challenges, we are persisting in fulfilling our role to protecting fundamental civil society rights and promote vibrant civic space.

In this annual report, you will find extensive information about our research, campaign, and advocacy activities at national and international level. We have carried out our activities aligned with our unique identity as a diverse civil society membership alliance, which means always together and in association with our members and partners. Just one example, in late 2016 we launched the CIVICUS Monitor, our civic space tracking tool which provides assessments and ratings of civic space conditions in 195 countries. The Monitor has published hundreds of updates, provided through a network of regional research partners based in field. I am deeply grateful to our members and partners who are our main source of strength. I am also deeply grateful to our donors who continue believing in us and have made it possible for us to operate from a financial base that is more stable than ever.

During the last 12 months, we also devoted substantial time and effort to engage in conversations and consult with our broad base of stakeholders to get their views on what CIVICUS strategic priorities for 2017-2022 should be. Developing our strategic plan for the next 5 years has been an example of the alliance’s synergies and interactions: the strong commitment of the Board in guiding the process was nurtured by the important feedback from our members and partners, complemented by the wise analysis of the CIVICUS secretariat.

Our strategic plan is mainly owned by our members. They have given us the responsibility work over the next 5 years to strengthen citizen action and civil society by: defending civic freedoms and democratic values; strengthening the power of people to organise, mobilise and take action; and empowering a more accountable, effective and innovative civil society. Thus, we will continue to defend the fundamental civic freedoms of association, peaceful assembly and expression in all countries, particularly when they are under threat. We will work in solidarity with change-seeking activists, organisations and movements on inequality, injustice, insecurity and climate change. And we will work to improve civil society practices at all levels.

We have taken stock in order to move forward. That is why, while I am humbly honoured to write this foreword to our 2016-2017 Annual Report, I am also looking so much forward to continue serving CIVICUS and our membership, in our road toward a more just, inclusive and sustainable world.

In solidarity

Anabel Cruz
Chair, CIVICUS Board of Directors
I write this at a time that feels like we are entering a dark and dangerous era of human history. Inequality and insecurity are rising, toxic ideologies seek to divide societies, and many hard-won rights and freedoms are being rolled back. At the same time, multilateralism is in retreat, we are sleep walking into a climate catastrophe, and populist strongmen leaders respond to all this with tougher talk.

For those of us in civil society, we are facing a global emergency on civic space. As carefully documented by my colleagues and our research partners through the CIVICUS Monitor, this is no longer restricted to autocracies and fragile democracies but a universal phenomenon. It is also no longer a technical debate about the operating environment for NGOs, but a political fight about the role and legitimacy of an independent and vocal civil society.

As troubling as current trends are, they show that it is more important than ever that civil society nurtures citizen voice and engagement; promotes a new, progressive internationalism; and connects the efforts of organisations and activists pushing for change.

As you will see on the following pages, it’s been a busy year! Our focus over the last twelve months has been twofold: to develop and deliver our current activities, and to consult and create our Strategic Plan for the next five years.

On the former, we have once again been able to attract more resources to fund more activities, ranging from providing better support to our Affinity Group of National Associations (representing cornerstones of national civil society infrastructure) to helping organise 30 national ‘Leave No One Behind’ consultations (trying to make the Sustainable Development Goals more meaningful to local actors).

Last year, we strengthened our role as an important source of civil society knowledge, including fine-tuning the CIVICUS Monitor platform, which is regularly used by members and partners to cast light on global trends. We also supported those at the frontlines of citizen action, including advocacy, convening, networking and training for human rights defenders. Looking to the next generation of civil society leaders, we also launched and grew the CIVICUS Youth Working Group and piloted a successful Mentorship programme.

The year was made all the more intense by extensive consultation with our members and partners on how we should respond to the ominous developments around us. The result, our Strategic Plan for 2017-2022, sets out how we will play our role in building a more just, inclusive and sustainable world.

I am hugely grateful to our Board of Directors, for shepherding this strategic planning process and, in particular, for pushing us at the Secretariat to be as ambitious as possible. They reminded us that, at a time of big global challenges, civil society has to step up with big global responses. And that, as the largest global civil society network, CIVICUS has a duty to nurture and incubate these responses as best as we can.

It is with great honour that I submit the 2016-17 CIVICUS Annual Report to our members.

Danny Sriskandarajah
Secretary-General
YEAR IN REVIEW

Credit: Ashraf Hendricks/GroundUp Protests
After many months of hard work, we launched our new Strategic Plan 2017-2022 in August 2017.

Our plan sets out a bold vision for CIVICUS for the next five years. It was informed by widespread consultation and reflection about the greatest challenges facing us as a people and a planet, our mission to strengthen citizen action and civil society throughout the world, and our unique identity as a diverse civil society membership alliance.

The plan outlines how, over the 2017-2022 period, we will work to strengthen citizen action and civil society toward a more just, inclusive and sustainable world by:

1. Defending civic freedoms and democratic values
2. Strengthening the power of people to organise, mobilise and take action
3. Empowering a more accountable, effective and innovative civil society

These three strategic goals reflect our belief that people-powered and collective action is at the centre of transformative change, and that when people, their movements and organisations come together in engaged and empowered ways, we can change the world.

Our job at CIVICUS is to support citizens and civil society to be that change.

The CIVICUS Strategic Plan – available in Arabic, English, French, Portuguese, Russian and Spanish – was disseminated throughout our alliance, and members were invited to tell us how we should implement our new strategic goals as an alliance. In addition, we produced a short explanatory video in Arabic, English, French and Spanish.

“This is a time of big global challenges for civil society and the world, but I know that our members and partners have some big responses. Our job over the next five years is to connect, amplify and scale these responses and, in doing so, strengthen the contribution of citizen action and civil society to realising a more just, inclusive and sustainable world.”

- Dhananjayan Srisankarajah, Secretary-General, CIVICUS
1. PROTECTING FUNDAMENTAL CIVIL SOCIETY RIGHTS

In 2016-2017, we undertook a range of activities to protect fundamental civil society rights. Many of these focused on Africa, a region where civic space - the space for civil society - is particularly restricted. Efforts include successful lobbying at the African Commission on Human and People’s Rights (ACHPR), during its 59th ordinary session in October-November 2016, for resolutions on Burundi and Ethiopia; a solidarity mission to Uganda in July 2016; and the publication of a policy action brief on Burundi in July 2016. The release in January 2017 of activists from the LUCHA (Lutte pour le Changement – Struggle for Change) movement in the Democratic Republic of the Congo (DRC), following their arrest in December 2016, was the outcome of a successful joint advocacy effort with our networks in the DRC and Africa.

“Dear colleagues! I am free again. Although my stay in prison was not easy. I sincerely want to thank you all for your support and advocacy efforts so that we are released. Thanks.”
Luc Nkulula of LUCHA on his release from prison

During the January 2017 political crisis in the Gambia, when President Yahya Jammeh initially refused to step down after losing an election, we reached out to Gambian civil society and supported the online campaign for peaceful democratic transition. We also advocated for the release of Cameroonians activists who were detained as part of the suppression of protests that have occurred since November 2016 in Cameroon’s Anglophone region.

CIVICUS also continued to support civil society under threat through the Crisis Response Fund (CRF). A diverse range of civil society actors from Africa, Asia, Latin America and the Middle East were supported to conduct emergency advocacy projects to counter civic space restrictions. These included:

• support to a youth activist to represent the challenges faced by environmental activists in San Martin, Colombia, at the United Nations Human Rights Council (UNHRC);
• a programme in Nigeria to advocate for the reform of cyber security legislation and to sensitize law enforcement officials on digital rights and online freedom of association;
• a project supporting Pakistani civil society organizations (CSOs) to address religious arguments made against civil society work to end child marriage;
• a programme to equip civil society in Tajikistan to operate under a new repressive non-governmental organisation (NGO) law and cope with interrogations and visits from the authorities.

IN FIGURES

• 180 African civil society organisations endorsed a letter calling on the President of the DRC to respect civil society rights and democratic dissent
• 117 Human rights defenders received advocacy, convening, networking and training support
• 52 countries were covered through a range of targeted advocacy initiatives
• 38 activists from 28 countries in Africa, Asia, Europe, Latin America and the Middle East were brought together for a workshop on environmental, land rights and indigenous activists
• 10 press statements were released on civic space restrictions in different countries around the world, followed by sustained advocacy efforts in 4 countries
• 6 CSOs under threat received emergency advocacy support through the Crisis Response Fund and 10 civil society actors were supported to conduct emergency advocacy projects to counter civic space restrictions
• 3 women human rights defenders received support to speak about civic space restrictions related to gender at the March 2017 United Nations Commission on the Status of Women (CSW61) meeting
New systems were put in place in March 2017 to improve the application process to the CRF and to ensure better support to sub-grantees.

In February 2017, CIVICUS and a range of partners established a formal structure for the Vuka! Coalition. Vuka! is a new global civil society coalition to coordinate joint action on civic space. Following an extensive process of consultation with CSOs and activists, dozens of national, regional and international civil society groups, social movements and human rights defenders committed to creating Vuka! in order to regain civic space and incubate new forms of resistance and organisation. A 15-member Steering Group and five Action Teams, responsible for identifying and developing the coalition’s key actions, have been established. At the request of the Vuka! Steering Group, CIVICUS assumed a secretariat role, providing substantive and logistical support to the Steering Group, Action Teams and membership.

Additionally, we engaged in a range of targeted advocacy initiatives, covering over 50 countries. Activities included publishing reports highlighting civic space concerns; issuing statements of solidarity with civil society; making direct calls for an end to state violation of democratic rights; encouraging respect for constitutional norms and the will of the people on electoral outcomes, fighting against the persecution of human rights defenders; promoting the rights of LGBTI people; and working towards the resourcing of a resilient and effective civil society.

**SNAPSHOT: PROTECTING FUNDAMENTAL CIVIL SOCIETY RIGHTS IN EGYPT**

In Egypt, the repression of CSO leaders has been accelerating since the end of 2016, with the state imposing a slew of asset freezes and at least 17 travel bans on activists as part of case 173/2011, known as the ‘foreign funding case’. CSO leaders may incur life sentences for receiving foreign funding for “activities against national interest” and for “liberating women irresponsibly.” The founder of the Center for Egyptian Women’s Legal Assistance, Azza Soliman, whose work includes providing legal assistance to women facing domestic violence, was arrested on 7 December 2016, later being released on bail. As a result of appeals from CSOs, including CIVICUS, then-UN Secretary-General Ban Ki-moon expressed concern about Soliman’s arrest, adding weight to advocacy efforts. The story was featured on the front pages of major news sites, including the Guardian and Reuters, and five UN Special Rapporteurs made a statement calling for charges to be dropped against Soliman and Mozn Hassan, the founder of Nazra for Feminist Studies, who is also facing politically motivated prosecutions. As CSO leaders still risk life in prison, CIVICUS has brought together 30 international and Egyptian CSOs to coordinate joint advocacy actions and ensure strong solidarity. In March 2017, CIVICUS released a video highlighting the cases of Azza Soliman and Mozn Hassan.

**2. PROMOTING CITIZEN PARTICIPATION AND A VIBRANT CIVIC SPACE**

In 2016-2017, under this Strategic Objective we worked in three key streams: The Civic Space Initiative, DataShift and Innovation for Change.

Through the Civic Space Initiative (CSI), CIVICUS continues to provide crucial support to protect civil society and make the environment for civil society more enabling.

The CSI aims to change political will at the global level through engagement

**IN FIGURES**

- **200+** members of the DataShift online community of citizen-generated data practitioners
- **116** verified users of the Innovation for Change online platform
- **107** posts on the Innovation for Change platform at the global level from Africa, the Americas, Asia, Europe and the Middle East
- **44** CSOs across three continents received capacity development support to produce and use citizen-generated data
with international intergovernmental bodies such as the UN system and multi-stakeholder groups, including the Community of Democracies Enabling Environment Working Group and the Multi-Stakeholder Task Team on CSO Development Effectiveness and the Enabling Environment. At the same time, the CSI engages at both the regional and national levels to challenge negative narratives surrounding civil society and help counter increasing restrictions on civil society. Through the CSI’s public awareness campaign, we also engage individuals and communities in public discourse around civil society and civic space issues.

At the time of writing, the second phase of the CSI has begun, and will build on previous successes while also shifting strategy to meet changing political contexts and new challenges facing civil society around the world. For example, as part of the CSI, we have launched a new initiative, SPEAK!, a global campaign to help give a voice to everyone, everywhere. It promises to build platforms to amplify the voices of citizens, including those who are often excluded, create spaces for people to listen and learn from each other, and above all, offer people a chance to connect in pursuit of a deeper and stronger global solidarity. Organisations can be part of the SPEAK! campaign each September by promoting key messages, organising or supporting actions, or encouraging their networks to do so.

Another important part of our work is DataShift, a global, multi-stakeholder initiative that leverages the potential of new technologies for innovative, community-grounded and effective social accountability. It does this by helping CSOs produce and use data, particularly citizen-generated data (CGD), to enable direct influence on policy-making on the issues that matter most to citizens. It is an initiative of CIVICUS, in partnership with Wingu, the Open Institute, Restless Development and many other leaders in the information technology for development field.

In 2017 DataShift concluded an initial 24-month pilot phase and is now focusing in and scaling up what worked well. A new pilot initiative began in May 2017 to apply on a practical level the findings of DataShift’s research on CGD for the Sustainable Development Goals (SDGs). This has seen DataShift work with national-level CSOs in Zimbabwe, focusing on SDG Target 16.10 (to ensure public access to information and protect fundamental freedoms), to create a learning and action framework that can enhance local campaigning whilst simultaneously providing CGD to feature in the CIVICUS Monitor, our new online civic space platform. By building skills and knowledge, strengthening cross-sector learning and resources, and leading and coordinating focused action, DataShift is bringing citizen participation and people-powered accountability to the heart of sustainable development. A scalable approach to building CGD capacity with CIVICUS members has been launched through an online platform that is being populated at the time of writing. During the next two years, 200 organisations will collect actionable data to improve their communities by using responsible data collection methodologies and increasing stakeholder engagement.

**SNAPSHOT: ENHANCING CITIZEN PARTICIPATION THROUGH CITIZEN-GENERATED DATA**

DataShift has worked with local partners and decision makers in the Lanet Umoja community in Kenya to domesticate SDG 5 on gender equality at the local level, and develop a system for using CGD to drive action on this issue. Through the ‘global goals for local impact’ project we have helped the citizens of Lanet Umoja to understand and adapt the various targets under SDG 5 to their lives, and to build locally-owned campaigns driven by CGD. This has involved consultations, dialogue between local stakeholders and the creation of a data collection methodology and tools that enable specially-trained local women to generate CGD using mobile phones. The data is then aggregated in an online dashboard and visualised for use in local campaigns and advocacy. As a consequence, local government actors are now engaging with the community to design polices and allocate resources for services that will empower women and girls on priority issues identified by the community. Over time, the community will continue to measure whether progress is being made on SDG 5 targets.
Through an extensive co-design process during 2015 and an incubation period launched in 2016, the Innovation for Change initiative is changing how CIVICUS contributes to a vibrant civic space at the regional level. Innovation for Change provides a space, facilitated by CIVICUS and Counterpart International, for activists and organisations to design their own solutions to the problems faced within their context, and then to test these solutions through a supported iterative learning process.

Some of the ideas being tested in 2017 include:

- an app and website that connects legal human rights defenders and activists to legal support and emergency assistance, as and when they need it (Africa pilot region);
- a Civil Society Festival designed to foster ties with academia and active citizens, as a way of growing public awareness of civil society in a specific context (South Asia);
- the use of the sharing economy platform to combat declining funding and trust in civil society, and to encourage voluntary support for civil society from citizens (Latin America and the Caribbean);
- digital security training to support CSOs and activists in insecure spaces (multiple regions).

“I GOT MY REGISTRATION CONFIRMED BY INNOVATION FOR CHANGE. I AM HAPPY AND THANKFUL TO PAKISTAN NGO FORUM WHICH FACILITATED ME TO ACCESS SUCH AN INNOVATIVE AND INSIGHTFUL PLATFORM. I AM ALSO THANKFUL TO THE MANAGEMENT OF INNOVATION FOR CHANGE WHICH PROVIDED ME AN OPPORTUNITY TO LEARN FROM SUCH AN INVALUABLE SOURCE OF LEARNING. WHILE GOING THROUGH VARIOUS LEARNING TOOLS, I DOWNLOADED THE INNOVATION LAB TOOLKIT WHICH I FOUND VERY MUCH INFORMATIVE AND PERTINENT TO THE NEEDS OF PEOPLE IN PAKISTAN. NEEDLESS TO SAY, A KNOWLEDGE-BASED SOCIETY IS THE ONLY WAY TO CHANGE THE WAY THE WORLD TACKLES POVERTY AND OTHER GLOBAL PROBLEMS.”

A TESTIMONIAL FROM PAKISTAN ON THE INNOVATION FOR CHANGE PLATFORM

The Innovation for Change platform will continue to provide an online convening space for a growing community. The platform includes global and regional support centres for civil society around the world, and offers a space for the community to share news, events, resources and updates, and interact in a closed, trusted and secure environment. The platform is continually expanding its offerings as requested by the community.
3. DEMOCRATISING THE INTERNATIONAL ARENA

Since July 2016, CIVICUS has continued to strengthen its activities and profile in work to democratise the international arena. Landmarks include: a major campaign to open up the selection of the UN Secretary-General to wider public engagement (the 1 for 7 Billion campaign); significant increases in opportunities for civil society voices to be heard at the UNHRC in Geneva; and the rapid growth of a bottom-up movement, Action for Sustainable Development, to hold leaders to account on the SDGs and the Paris Agreement on climate change.

CIVICUS was a core partner of the 1 for 7 Billion campaign and provided regular content as well as engagement opportunities for members around the world to raise questions for the candidates for UN Secretary-General. The pressure from the campaign led to a number of steps to open up the selection process, including an open list of candidates, public debates and widespread online engagement. The campaign encompassed 750 organisations, with a combined reach of 170 million people worldwide, and included 20 public events.

At the UNHRC, there was a wide range of opportunities for civil society partners to be heard in the official meetings, enabling them to provide unique insights on country and thematic issues. CIVICUS produced 23 oral statements, co-organised 17 panel discussions, supported eight joint advocacy letters and submitted 20 reports to the Universal Periodic Review (UPR) process on matters related to civic space and civil society participation. We continued to engage and share key expertise with the UN Office of the High Commissioner for Human Rights, including on the new ‘guidelines on the right to participate in public affairs’, and with other relevant bodies at the UN to help ensure that the voices of civil society are heard as much as possible.

We continued to act as a co-convenor of the Action for Sustainable Development platform, which enables the voices of civil society, including community-based organisations, to be heard as part of the implementation and accountability of the SDGs and the Paris Agreement. CIVICUS provided the core secretariat and technical expertise for this network, which has grown rapidly to include over 1,500 CSOs and activists in over 150 countries. The network regularly convenes for programmatic planning, with over 15 online and in person meetings conducted by June 2017.

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**IN FIGURES**

- 5,000+ responses to an online survey on SDG priorities
- 1,500+ CSOs from 150 countries participated in Action for Sustainable Development
- 45 countries were covered by public advocacy on civic space restrictions at the UN and regional intergovernmental bodies
- 30 national dialogues were organised by CIVICUS as part of the Leave No One Behind partnership
- 22 civil society actors were supported to attend and engage in UNHRC activities
- 20 UNHRC Universal Periodic Review submissions were drafted, covering four continents
- 4 CSOs from Bolivia, Cambodia, South Africa and Tunisia received support to present civil society strategies to address erosion of space at the UNHRC

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“Effective monitoring mechanisms for implementing the SDGs are key challenges for least developed countries like Nepal. The targets and indicators to be localised at provincial and local government level should be top priority.”

Dr Yubaraj Khatiwada, National Planning Commission, Nepal

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“Effective monitoring mechanisms for implementing the SDGs are key challenges for least developed countries like Nepal. The targets and indicators to be localised at provincial and local government level should be top priority.”

Dr Yubaraj Khatiwada, National Planning Commission, Nepal
Alongside this, the Leave No One Behind partnership provided additional opportunities for broader national participation, on the issue of how the SDGs can reach the most excluded and marginalised people. This project enabled direct engagement in 30 National Dialogues between September 2016 and March 2017, including in Bolivia, Fiji, Rwanda and the Philippines, and generated over 5,000 responses to an online survey on priorities in implementing the SDGs, the largest online consultation ever conducted by CIVICUS. A series of major government partners have expressed interest in continuing to support this engagement process, and a number of the national partners were invited to present their views directly at the UN’s High Level Political Forum in New York, July 2017.

In addition to facilitating civil society access to UN and regional bodies, we focused our advocacy interventions on thematic, regional and country-specific issues. For example, in February 2017 we published a policy brief on Uganda and the UPR process, ‘Addressing civic space restrictions in Uganda: what role for the UPR?’ At the March 2017 Commission for Status of Women meeting we highlighted restricted civic space for feminist movements, with a view to encouraging commitments to protect women human rights defenders.

SNAPSHOT: DEMOCRATISING THE INTERNATIONAL ARENA

Fostering civil society participation in democratic processes is a central objective of our work at the UN. In September 2016, we were able to work with a wide consortium of CSOs inside and outside Geneva to run advocacy activities, including events, joint letters, statements and meetings with government officials, to secure a UNHRC resolution on equal participation in public and political affairs, which stipulates guidelines for all member states to follow. An instrumental part of these advocacy activities was presenting our unique research from the CIVICUS Monitor and Civil Society Watch bulletins on the threats and trends affecting civil society’s access to local, national and international decision-making processes. As a thought leader and expert in civil society participation, CIVICUS was able to provide direct advice to the Office of the United Nations High Commissioner for Human Rights and government delegations on the terms of the resolution, to help protect civic space across all member states.
4. CONNECTING CIVIL SOCIETY ACTORS ACROSS THE WORLD

Much of our focus under this theme was on developing and enhancing the Affinity Group of National Associations (AGNA), our global network of civil society coordination and membership bodies. In 2016-2017, we promoted network engagement and collaboration at national, regional and global levels by such means as online and regional exchanges, thematic working groups and learning exchanges for the AGNA network. Online tools such as the Opportunity Desk Bulletin - which provides information on funding opportunities, upcoming events and learning resources - and the newly developed AGNA Newsletter were published, every two months alternately, to exchange information between members.

AGNA conducted a two-part needs assessment to identify high priority areas on the development of member capacity. The first step was an online consultation where AGNA members rated their different priorities. This was followed by regional meetings to clarify the outcomes. Some common themes that emerged included operational challenges due to resource constraints, digital security and issues of inclusivity.

“In opening spaces to learn from each other in creative ways is what gives added value to AGNA as a global network.”
Sophie Kange, Coordinator - Capacity Development - Uganda National NGO Forum

A further important objective during the year was to enhance AGNA’s regional focus by strengthening regional coordination as well as national platforms. To this end, regional meetings were convened, focusing on capacity needs identification and validation, and the elaboration of regional capacity development priorities.

CIVICUS, in consultation with AGNA members, also led a process of reinvigorating the AGNA thematic working groups, informed by an analysis of different models of thematic collaboration. Key themes addressed by working groups include those of the enabling environment and government relations; legitimacy, transparency and accountability issues; membership and governance; and sustainability and resources.

IN FIGURES

- 200+ applications received from CIVICUS members to participate in our mentorship programme
- 65 national and regional platforms and non-formal civil society actors participated in the first Global Exchange meeting
- 60 Affinity Group of National Associations (AGNA) members from 28 countries participated two peer learning workshops on advocacy and campaigning
- 14 AGNA members received support to attend global meetings related to the network’s thematic working groups
- 5 CSO networks participated in short term staff exchanges between Honduras and Mexico, Tanzania and Uganda, and Tajikistan and Japan
- 4 multi-stakeholder dialogues on civil society resourcing held on 3 continents

AGNA, sharing insights & best practices.
In addition to convening its Annual General Meeting (AGM), AGNA supported short-term knowledge exchanges between key staff members of AGNA organisations by facilitating three peer-learning exchanges, one global exchange and five staff exchanges, involving a total of 70 member organisations in multiple locations.

“Thanks to AGNA and CIVICUS for supporting CEMEFI’s exchange with the Voluntary Action Network in India (VANI). It proved to be an extremely enriching experience and a good way to learn that no matter how different countries and contexts are, there’s always commonalities when it comes to our efforts to support civil society and social change.”

David Ordaz Bulos, #ReDeSmás - Centro Mexicano para la Filantropía (CEMEFI), A.C., Mexico AGNA member

“Thanks to AGNA for supporting my staff exchange programme with the Japan Association of Charitable Organisations (JACO): it was a very useful and interesting programme that allowed not only myself, but my organisation, to learn a lot and become more confident in what we have been doing during the last years in support of the Tajikistan civil society.”

Shamsiddin Karimov, Director - Tajikistan National NGO Association, AGNA member

SNAPSHOT: CONNECTING CIVIL SOCIETY ACTORS THROUGH GLOBAL EXCHANGES

In November and December 2016, CIVICUS convened over 60 delegates from all over the world in Johannesburg, South Africa. The main objectives of the event were to enable participating CSOs to connect with activists, movements and informal groups outside their existing networks, and to discuss the latest trends for civic space around the world, sharing challenges and identifying opportunities for collaboration and support. One of the highlights of the event was the participation of youth activists who are engaged in new ways of organising and mobilising citizen participation. These activists noted that CSOs must change their approach to appeal to young people by utilising more creative forms of communications, establishing safe spaces for dialogue and working in a more responsive and flexible way that enables disruptive, transformative change. At the same time, it was widely acknowledged that CSOs play an important role in providing solidarity to young people and movements.

The CIVICUS Youth Working Group was launched in August 2016, bringing together CIVICUS members under 30 and youth organisations. During 2016-2017 the Youth Working Group grew to over 900 members, with about 20 per cent being CIVICUS members. The intentions of the group are to offer a dedicated space online for members to discuss important issues and to provide opportunities for young activists to strengthen their networks, create
possibilities for partnerships and increase their knowledge about civil society. The agenda of this group is steered by the Youth Action Team, a group of eight young, active members from different regions and backgrounds who are mandated to advise CIVICUS on how to mainstream youth voices meaningfully across our work.

“Working alongside the other members of the Youth Action Team - each a dynamic civil society actor in their own right - has been an absolute privilege. From our vantage point at arm’s length from CIVICUS’ main activities, we’ve been able to think critically about how young people are or are not included. Next, we’ll seek to work more closely with individual CIVICUS programmes, using our group expertise to provide tailored recommendations in the pursuit of a more inclusive organisation.”

Max Seunik, Youth Action Team member, Canada

Strong networking opportunities were also offered through the CIVICUS Mentorship programme, launched in February 2017. The programme provides CIVICUS members with access to non-formal learning and strategic partnership-building opportunities through bilateral mentoring connections. Over 270 members from over 70 countries participated in the programme.

“I had never heard about this or similar programmes before, therefore it was a new experience for me. At first I was a bit sceptical and maybe a bit afraid. However, now, I believe the programme is great in terms of getting more contacts and practical help in terms of work or whatever assistance one might need. The biggest surprise was the flexibility, enthusiasm and friendliness of my mentor. It is a mutually beneficial, friendly relationship and that is what I like and what surprised me the most. The programme’s great. Keep up the good work.”

CIVICUS Mentorship programme, anonymous youth participant

CIVICUS also aimed to create connections among civil society and other actors on the subject of civil society resourcing by facilitating a series of dialogues. These conversations culminated in a civil society resourcing retreat held at Rustlers Valley, South Africa, in February 2017. Three follow-up actions emerged from the dialogues:

1. the creation of an information network of ‘funderme-diaries’ (civil society bodies through which donors channel grants before they reach smaller CSOs) committed to using grant-making to support smaller, global south and spontaneous civil society formations;

2. supporting multi-stakeholder, national-level convenings on civil society resourcing, encouraging stronger and more creative responses, led by civil society at the national level, to the trends and threats around resourcing;

3. exploring next-generation civil society verification and validation systems to enable smaller and global south organisation to access resources.
5. GENERATING AND COMMUNICATING KNOWLEDGE AND ANALYSIS

In 2016-2017, we focused on enhancing our methods of tracking and analysing civil society trends and broadening the thematic, geographical and linguistic reach of our knowledge and analysis generation.

We launched the CIVICUS Monitor, our new civic space tracking tool, on 24 October 2016, and on 4 April 2017 the Monitor expanded to full coverage, providing an assessment and rating of civic space conditions in 195 countries. By 30 June 2017 the Monitor had published a total of 654 civic space updates on over 150 countries. Updates, provided through a network of 20 regional research partners, reveal the current reality of civic space from the perspective of people based in the regions and countries where civic space is being contested.

Usage grew over the Monitor’s first eight months, and by the end of June 2017, the site had been visited by over 17,500 people, receiving over 103,000 individual clicks. Each month the Monitor is visited by users in over 130 countries. Since launch, CIVICUS Monitor findings have been covered by a wide range of media platforms including Al Jazeera, City Press (a prominent South African weekly newspaper), Equal Times, Fast Company, the Huffington Post and the Inter Press Service. A launch event on CIVICUS Monitor findings on the Americas was held as part of outreach at the Inter-American Commission on Human Rights sessions in March 2017.

CIVICUS Monitor data is now routinely included in CIVICUS knowledge and analysis outputs, including the State of Civil Society Report and UPR submissions. Monitor data closely informed a paper on Civic Space in the Americas, published in June 2017. Other reports published on civil society conditions include:

- Threats to Civic Space in Latin America and the Caribbean, published in English and Spanish in December 2016 and shared at civil society meetings at the General Assembly of the Organization of American States in June 2017;
- a joint report with Publish What You Pay, Against All Odds: the Perils of Fighting for Natural Resource Justice, published in English, French and Spanish in December 2016;
- Keeping up the Pressure: Enhancing the Sustainability of Protest Movements, offering comparative analysis of protest movements in Bahrain, Chile and Uganda, published in April 2017.

In addition, 40 interviews with civil society personnel were published, on themes such as restrictions in civic space, threats to environmental, land and indigenous peoples’ rights defenders, gender rights and protest movements.

“In case it hasn’t been said enough, the Civic Space Monitor created by CIVICUS alliance really is a great resource.”
Adam Pickering – International Policy Manager, Charities Aid
An Enabling Environment National Assessments (EENA) synthesis paper, comparing 22 national-level findings from civil society-led self-assessments, was published in February 2017 in five languages, Arabic, English, French, Portuguese and Spanish, reflecting the different languages of EENA partners. The paper identifies common challenges in the formation and operation of CSOs, access to resources and the freedoms of peaceful assembly and expression. It was accompanied by case studies of advocacy strategies. Following this, the EENA methodology was adapted, in collaboration with the International Center for Not-for-Profit Law (ICNL), to position it as a civil society-led unofficial indicator for SDG targets on access to information and fundamental freedoms (SDG 16.10) and civil society partnerships (SDG 17.17).

The 2017 State of Civil Society Report was published in June 2017, the sixth such annual report. The report’s year in review section included a special focus on the rise of right-wing populism and political extremism as a growing challenge to civil society, while the report’s thematic section addressed for the first time the subject of civil society and the private sector. The thematic section included 27 guest contributions from a wide range of civil society, government and private sector representatives, as well as a synthesis paper making recommendations for both civil society and the private sector actors. For the first time, all the major parts of the report were translated into Spanish, alongside the translation of the executive summary into French. The State of Civil Society Report remains the pre-eminent authoritative analysis on civil society trends and continues to be used by a wide range of stakeholders.

SNAPSHOT: GENERATING AND COMMUNICATING KNOWLEDGE AND ANALYSIS

The CIVICUS Monitor is being used and cited by a wide range of stakeholders. It has been used by speechwriters at the UN, academics teaching courses on civil society and international CSOs conducting advocacy on civic space, including Oxfam, which used Monitor data in a May 2017 report on Africa. Academic institutions that have referenced the CIVICUS Monitor include Columbia University, St Francis Xavier University and the University of Leicester. We have also received reports that a number of intergovernmental organisations, philanthropic organisations and donors are using the Monitor in their programming.

Throughout 2016-2017 we worked to share knowledge, spark dialogue and provide spaces for our members’ and partners’ voices to be heard through a range of communication channels, including our e-CIVICUS and Civil Society Watch bulletins, alert mailers, media and the CIVICUS website. We have continued to use social media as a key medium for connecting civil society and sharing information useful to our network. During 2016-2017, our social media reach grew to 10,793 Twitter followers, with at least 4,221 mentions and 2.3 million impressions. Our Facebook following grew to 37,900 fans, averaging over 3 million impressions per month. The CIVICUS website, a key platform for civil society updates, received over 72,000 unique visits, with almost 250,000 page views.

During 2016-2017, we also increased the diversity of our media outreach, including more voices from within the alliance, and moving towards greater use of multi-media and visual formats, such as short videos, infographics and timelines. We produced 60 opinion pieces featuring thought-provoking analysis and commentary on issues such as restricted civic space, human rights violations and sustainable development, published in media outlets around the world. We also developed formats for multi-channel media campaigns around key moments, such as the Commission on the Status of Women, World Press Freedom Day and the release of the State of Civil Society report, to ensure that messages about these important events reach a wide cross section of members and civil society around the world. For the first time, we appointed a staff member dedicated to multi-lingual communications, which has resulted in being better able to serve our alliance in the languages they speak.
STRENGTHENING THE ALLIANCE AND SECRETARIAT

Carlos Andres Santiago, raising issues about fracking in Colombia at the UN.

Credit: Amnesty International
Enhancing and strengthening the CIVICUS alliance

CIVICUS membership continues to grow steadily and currently stands at 3,826 members. The table below illustrates the current configuration of CIVICUS membership and changes since June 2016. The figures show a modest growth in our membership, with a stable voting membership base.

<table>
<thead>
<tr>
<th>MEMBERSHIP CATEGORIES</th>
<th>JUNE 2016</th>
<th>JUNE 2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Associate Individuals</td>
<td>2,442</td>
<td>2,670</td>
</tr>
<tr>
<td>Associate Organisations</td>
<td>903</td>
<td>984</td>
</tr>
<tr>
<td>Total Associate:</td>
<td>3,345</td>
<td>3,654</td>
</tr>
<tr>
<td>Voting Individuals</td>
<td>40</td>
<td>30</td>
</tr>
<tr>
<td>Voting Organisations</td>
<td>177</td>
<td>142</td>
</tr>
<tr>
<td>Total Voting:</td>
<td>217</td>
<td>172</td>
</tr>
<tr>
<td>Total:</td>
<td>3,562</td>
<td>3,826</td>
</tr>
<tr>
<td>Countries covered:</td>
<td>176</td>
<td>172</td>
</tr>
</tbody>
</table>

Most of CIVICUS’ membership is based in the global south, with significant representation from Africa, Asia and Latin America. Fifty out of the 54 African countries are represented in our membership. Voting members (organisation and individual) come from 66 of the 172 countries represented in the membership. The chart below illustrates the proportions of total membership and voting members drawn from the various geographical regions.

Regional representation of CIVICUS membership

Integrating perspectives of gender, youth and other excluded voices

The growing role of the CIVICUS Youth Working Group was described above. In addition, as part of our commitment to open ourselves up to excluded voices, our Gender Working Group (GWG) has continued to act. The GWG is a secretariat and member-based advisory group focused on gender mainstreaming and engaging and amplifying
women’s voices and leadership across our alliance. The GWG applies an intersectional lens and is committed to amplifying more marginal and lesser-heard voices as much as possible.

In 2016-2017, the GWG focused in particular on delivering the commitment made in our 2016 State of Civil Society Report to undertake a diversity and inclusion audit of CIVICUS policies, practices and ways of working, with the aim of realising CIVICUS’ aspiration to serve as a model for diversity, equity and inclusion. The purpose of the audit was to determine the factors that are contributing to or detracting from the fostering of a culture of diversity and inclusion within our organisation. Information and data was analysed around five key thematic areas: vision, leadership and accountability; human resource practices, policies and procedures; organisational culture; monitoring and measurement; and mainstreaming diversity and inclusion across the organisation.

As part of our goal of ‘empowering a more accountable, effective and innovative civil society’ we will share the experience, tools and resources generated from the inclusion audit with our membership as we attempt to model best practice. This will build on our GWG’s practices of outreach in leading campaigns and initiatives on women’s rights during international days related to these issues.

**WORKING THROUGH THE CIVICUS ALLIANCE**

CIVICUS’ programmatic work at the national and regional levels is primarily implemented by our members and partners, whom we support with financial and technical assistance. From July 2016 to June 2017, CIVICUS provided US$1,287,719 in sub-grants to around 64 CSOs in 45 countries. The chart below shows the regional distribution of our sub-grant disbursements.

**Comparative sub-grant distribution by region**
Institutions that have supported CIVICUS in the last year include

**DONORS**

Charles Stewart Mott Foundation  
Department for International Development, UK  
European Commission  
Ford Foundation  
Irish Aid  
Lifeline Fund  
Ministry for Foreign Affairs, Finland  
Ministry of Foreign Affairs, the Netherlands  
Open Society Human Rights Initiative  
Swedish International Development Agency  
Wallace Global Fund  
William and Flora Hewlett Foundation

**ACCOUNTABILITY**

CIVICUS has been a member of Accountable Now - a cross-sector platform of development, humanitarian, environmental, rights-based and advocacy organisations and networks that have committed to the adherence of accountable practices - since 2007, and reports annually against the international non-governmental organisations (INGO) Accountability Charter indicators on accountability. Our latest annual report to Accountable Now was submitted in March 2017 and once assessed, the report and assessment by the Independent Review Panel will be available on Accountable Now’s website. Our work with our Youth Action Team is also part of an Accountable Now pilot on dynamic accountability.

In all our accountability work, we try to assess how we are staying true to our values. Our values encompass:

- **Justice and equality** - CIVICUS believes in the equality and dignity of every person, and that all people should be free to exercise their rights as citizens as defined in the Universal Declaration of Human Rights.

- **Reciprocity** - CIVICUS exists to ensure that people treat one another with the respect with which they themselves wish to be treated. Civil society cannot thrive without mutual respect.

- **Knowledge** - CIVICUS recognises that to increase its global awareness of civil society and before it can assist or take action, it needs to form alliances with other concerned bodies to increase its influence and knowledge.

- **Vision** - CIVICUS is realistic about conflict in today’s world, but remains optimistic that most people, organisations, governments and businesses will work together for the benefit of all.

- **Principled courage** - CIVICUS will always promote civil justice and pledges to act in a manner that honours the principles of democratic civil society.
The establishment of a Monitoring, Evaluation, Learning and Accountability cluster in July 2017 is a major recent change within CIVICUS. Two staff members have been recruited to establish systems that will allow CIVICUS to be more accountable, both internally and to the populations we serve. A draft proposal for a Monitoring, Evaluation and Learning (MEL) framework was developed within the context of the new Strategic Plan, which will be refined into an organisational framework.

The Monitoring, Evaluation, Learning and Accountability cluster is spearheading the use of developmental evaluation principles and innovative data collection methods. This will be done using DevResults, a web-based project management tool and data collection platform designed for the international development community. By monitoring data on an ongoing basis through DevResults, we will be able to better reflect our global footprint and impact.

ENVIRONMENTAL MANAGEMENT

We consider respect for the environment central to our ethos and have demonstrated this belief through several simple but practical steps such as recycling paper and sorting our waste, using motion detector lights in low traffic parts of the office, using energy efficient bulbs, ensuring that lights are turned off when offices close, purchasing strictly energy efficient appliances and being efficient in our use of water. However, inspired by the puppet show organised by young Syrian refugee to teach life skills to children and youth. (State of Civil Society 2016 Photo Contest, 3rd place award winner)
INGO Accountability Charter, in 2016-2017 we took a further step forward by developing an Environmental Management Framework and Environmental Policy.

Convening is a central component of our work: we often arrange activities that bring together people from all over the world. Our commitment to respecting the environment requires that we understand the impact of these events on the planet and take accompanying mitigating measures. Consequently, we try to hold alternative local and virtual events when possible, keep our meetings paperless and contribute to carbon off-setting programmes, among other responses. In addition, all CIVICUS-led events must adhere to a set of principles, including sustainability, which means being environmentally conscious and minimising harm to the planet.

We seek to act as role models and lead the way by encouraging greater environmental consciousness amongst our staff. As such, environmental awareness training is a core part of our Environmental Policy.

**PARTICIPATION AND INCLUSION**

Given our unique positioning as a membership association of CSOs and activists, we seek to initiate programmes and interventions that benefit civil society at large. CIVICUS works by six core principles to help ensure key stakeholder participation. These are:

- Working as an alliance in everything we do
- Working as a network with multiple hubs and connections
- Taking a rights-based approach to citizen participation
- Working in partnership with others
- Connecting the local with the global
- Measuring and demonstrating impact

In addition to our consultations around our new Strategic Plan, set out above, the CIVICUS Membership team commissioned a consultancy on our membership and network engagement to help prepare a new Membership and Network Strategy in December 2016. The objective is to enhance engagement, participation and horizontal communications among our constituencies. The new strategy is being implemented under our new Strategic Plan from August 2017.

Our alliance members and other stakeholders are regularly consulted through our AGM, an annual constituency survey, an annual membership survey, partnerships and regular convening, to give them a voice in shaping our activities, programmes and projects.

The secretariat also plays a leading role in co-creation initiatives, drawing from our membership and alliance, including the examples highlighted above of the Innovation for Change initiative, the Leave No One Behind campaign and the Vuka! Coalition.

CIVICUS is committed to forging partnerships for change because we believe that we are stronger when we work together towards the same goal. Not everyone shares our vision and values, but as a unique global alliance and an inclusive convener, we always aim to broker consensus and look for points of intersection.
PARTICIPATION AND INCLUSION

The following is a selection of key global partnerships in 2016/17:

- Accountable Now – Founding member; Honorary Treasurer
- Affinity Group of National Associations – Secretariat
- Action for Sustainable Development – Founding Member
- Community of Democracies – Member, International Steering Committee
- Conference of NGOs in Consultative Relationship with the United Nations – Board Member
- Multi-stakeholder Task Team for CSO Development Effectiveness & Enabling Environment – Member
- UN Development Cooperation Forum – Member, Advisory Group
- UN Economic and Social Council – General Consultative Status
- World Economic Forum – Member, NGO Advisory Group
- Worldwide Initiatives for Grantmaker Support – Member

Philippines Break Free from Coal protest
Credit: Veejay Villafranca, Institute for Climate and Sustainable Cities
BOARD OF DIRECTORS

New York Pride Parade June 2016
(State of Civil Society 2016 Photo Contest, 3rd place award winner)
Credit: Maria Sosa
MEET THE BOARD

ANABEL CRUZ
BOARD CHAIR AND CHAIR OF THE EXECUTIVE COMMITTEE
URUGUAY

AMITABH BEHAR
VICE BOARD CHAIR
INDIA

ELISA PETER
SECRETARY OF THE BOARD
UNITED KINGDOM

JULIA SANCHEZ
TREASURER & CHAIR OF THE OPERATIONS COMMITTEE
CANADA

ANNE FIRTH MURRAY
NEW ZEALAND

AYA CHEBBI
TUNISIA
FINANCIAL STATEMENTS
# CIVICUS: WORLD ALLIANCE FOR CITIZEN PARTICIPATION

## CIVICUS AGGREGATED STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2017

<table>
<thead>
<tr>
<th>$ – ‘000</th>
<th>12 months to 30/6/2017</th>
<th>30/6/2016</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>RSA</td>
<td>Golden</td>
</tr>
<tr>
<td><strong>ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>2 632</td>
<td>(90)</td>
</tr>
<tr>
<td>Non-current Assets</td>
<td></td>
<td></td>
</tr>
<tr>
<td>– Land and Buildings</td>
<td>0</td>
<td>158</td>
</tr>
<tr>
<td>– Equipment</td>
<td>224</td>
<td>8</td>
</tr>
<tr>
<td>– Loan to Property Company</td>
<td>258</td>
<td>(258)</td>
</tr>
<tr>
<td><strong>Current Assets</strong></td>
<td>2 150</td>
<td>1</td>
</tr>
<tr>
<td>– Accounts receivable</td>
<td>32</td>
<td>1</td>
</tr>
<tr>
<td>– Accrued income</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>– Inter office loan account</td>
<td>(39)</td>
<td>0</td>
</tr>
<tr>
<td>– Cash and cash equivalents</td>
<td>2 157</td>
<td>0</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td>2 632</td>
<td>(90)</td>
</tr>
<tr>
<td><strong>RESERVES AND LIABILITIES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Reserves</td>
<td>2 124</td>
<td>(91)</td>
</tr>
<tr>
<td>– Unrestricted funds</td>
<td>1 327</td>
<td>(258)</td>
</tr>
<tr>
<td>– Share capital</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>– Revaluation surplus</td>
<td>0</td>
<td>103</td>
</tr>
<tr>
<td>– Board Reserves</td>
<td>1 000</td>
<td>0</td>
</tr>
<tr>
<td>– Foreign currency translation reserve</td>
<td>(204)</td>
<td>64</td>
</tr>
<tr>
<td><strong>Current Liabilities</strong></td>
<td>509</td>
<td>1</td>
</tr>
<tr>
<td>– Accounts payable</td>
<td>74</td>
<td>1</td>
</tr>
<tr>
<td>– Deferred income</td>
<td>391</td>
<td>0</td>
</tr>
<tr>
<td>– Provisions for leave pay</td>
<td>43</td>
<td>0</td>
</tr>
<tr>
<td><strong>Total Reserves and Liabilities</strong></td>
<td>2 632</td>
<td>(90)</td>
</tr>
</tbody>
</table>
## CIVICUS AGGREGATED STATEMENT OF COMPREHENSIVE INCOME

For The Year Ended 30 June 2017

<table>
<thead>
<tr>
<th>$ – ’000</th>
<th>30/6/2017</th>
<th>30/6/2016</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>RSA</td>
<td>Golden</td>
</tr>
<tr>
<td>Aggregated Income:</td>
<td>3 832</td>
<td>45</td>
</tr>
<tr>
<td>Grants and donations</td>
<td>961</td>
<td>–</td>
</tr>
<tr>
<td>Allocations</td>
<td>2 714</td>
<td>–</td>
</tr>
<tr>
<td>Membership dues</td>
<td>2</td>
<td>–</td>
</tr>
<tr>
<td>Rent received</td>
<td>–</td>
<td>42</td>
</tr>
<tr>
<td>Other income</td>
<td>6</td>
<td>3</td>
</tr>
<tr>
<td>Profit on assets stolen</td>
<td>2</td>
<td>–</td>
</tr>
<tr>
<td>Interest received</td>
<td>148</td>
<td>–</td>
</tr>
</tbody>
</table>

| Aggregated Expenditure | 2 527 | 85 | 1 479 | 4 381 | 8 473 | 7 405 |
| Assets expenses directly | 5 | – | 0 | – | 5 | 146 |
| Bad debts | – | – | – | 0 | 0 | – |
| Communications | – | – | – | 0 | 0 | – |
| Depreciation | 59 | – | 20 | 106 | 185 | 141 |
| Financial charges | 48 | 13 | – | 8 | 68 | 38 |
| Governance/oversight | 14 | – | 3 | 35 | 52 | 39 |
| Hire, lease and maintenance of equipment | 15 | – | – | 26 | 41 | 49 |
| Occupancy | 14 | 0 | 2 | 2 | 18 | 12 |
| Office supplies and services | 67 | 72 | 28 | 77 | 244 | 129 |
| Other Expenses | 16 | – | 1 | 12 | 30 | 15 |
| Partner Travel, conferences and meetings | 231 | – | 119 | 504 | 853 | 948 |
| Professional services | 113 | 0 | 44 | 1 322 | 1 479 | 740 |
| Recruitment costs | 22 | – | – | 17 | 39 | 10 |
| Staff salaries and allowances | 1 770 | – | 549 | 1 461 | 3 779 | 2 665 |
| Staff travel costs | 151 | – | 32 | 289 | 472 | 244 |
| Sub-grants | – | – | 681 | 376 | 1 058 | 1 810 |
| World Assembly | 3 | – | – | 145 | 149 | 418 |

| Surplus/(Deficit) | 1 305 | (40) | (409) | 368 | 1 224 | 322 |
CIVICUS AGGREGATED STATEMENT OF CHANGES IN RESERVES
For the year ended 30 June 2017

<table>
<thead>
<tr>
<th>$ – '000</th>
<th>RSA</th>
<th>GOLDEN SPOT</th>
<th>UNITED KINGDOM</th>
<th>WASHINGTON</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Unrestricted Fund</td>
<td>Foreign Translation RESERVE</td>
<td>Unrestricted Fund</td>
<td>Share Capital</td>
</tr>
<tr>
<td>Balance as at 30 June 2015</td>
<td>687</td>
<td>(350)</td>
<td>(192)</td>
<td>0</td>
</tr>
<tr>
<td>Net surplus (deficit) for the year</td>
<td>335</td>
<td>–</td>
<td>(27)</td>
<td>–</td>
</tr>
<tr>
<td>Revaluation of Buildings</td>
<td>–</td>
<td>–</td>
<td>–</td>
<td>–</td>
</tr>
<tr>
<td>Adjustment due to Foreign Translation</td>
<td>–</td>
<td>(186)</td>
<td>–</td>
<td>–</td>
</tr>
<tr>
<td>Balance as at 30 June 2016</td>
<td>1 022</td>
<td>(536)</td>
<td>(218)</td>
<td>0</td>
</tr>
<tr>
<td>Net surplus (deficit) for the period</td>
<td>1 305</td>
<td>–</td>
<td>(40)</td>
<td>–</td>
</tr>
<tr>
<td>Adjustment due to Foreign Translation</td>
<td>–</td>
<td>–</td>
<td>332</td>
<td>–</td>
</tr>
<tr>
<td>Transfer to Board Reserve</td>
<td>(1 000)</td>
<td>1 000</td>
<td>–</td>
<td>–</td>
</tr>
<tr>
<td>Balance as at 30 June 2017</td>
<td>2 327</td>
<td>–</td>
<td>(204)</td>
<td>(258)</td>
</tr>
</tbody>
</table>
## CIVICUS: WORLD ALLIANCE FOR CITIZEN PARTICIPATION
### AGGREGATED CASH FLOW STATEMENT OF CASH FLOWS

For the year ended 30 June 2016

<table>
<thead>
<tr>
<th></th>
<th>12 months to 30/6/2017</th>
<th>12 months to 30/6/2016</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Johannesburg</td>
<td>Golden</td>
</tr>
<tr>
<td>$ – ’000</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Cash flow from</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>operating activities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash received from funders and tenants</td>
<td>4 048</td>
<td>45</td>
</tr>
<tr>
<td>Cash paid to programmes, suppliers and employees</td>
<td>(2 133)</td>
<td>(80)</td>
</tr>
<tr>
<td><strong>Cash (utilised in)/generated by operations</strong></td>
<td>1 914</td>
<td>(35)</td>
</tr>
<tr>
<td>Interest received</td>
<td>148</td>
<td></td>
</tr>
<tr>
<td>Interest paid</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Taxation paid</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Net cash (outflow) inflow from operating activities</strong></td>
<td>2 062</td>
<td>(35)</td>
</tr>
<tr>
<td><strong>Cash flow (utilised in) investing activities</strong></td>
<td>(232)</td>
<td>(20)</td>
</tr>
<tr>
<td>Acquisition of equipment</td>
<td>(229)</td>
<td></td>
</tr>
<tr>
<td>Devaluation of PPE due to forex changes</td>
<td>(2)</td>
<td>(20)</td>
</tr>
<tr>
<td><strong>Cash flow (utilised in) generated by financing activities</strong></td>
<td>(671)</td>
<td>(55)</td>
</tr>
<tr>
<td>Loan receivable – Property company</td>
<td>(55)</td>
<td>(55)</td>
</tr>
<tr>
<td>Loan payable</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Inter office loan account</td>
<td>(616)</td>
<td></td>
</tr>
<tr>
<td><strong>Net (decrease)/increase in cash and cash equivalents</strong></td>
<td>1 161</td>
<td></td>
</tr>
<tr>
<td>Cash and cash equivalents at beginning of year</td>
<td>996</td>
<td></td>
</tr>
<tr>
<td><strong>Cash and cash equivalents at end of year</strong></td>
<td>2 157</td>
<td></td>
</tr>
</tbody>
</table>
CIVICUS: World Alliance for Citizen Participation

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Statement of financial position | 2
Statement of comprehensive income | 3
Statement of changes in reserves | 4
Statement of cash flows | 5
Notes to the annual financial statements | 6 - 11
Departmental statements | 12 - 25

APPROVAL OF ANNUAL FINANCIAL STATEMENTS

The annual financial statements set out on pages 2 to 25 have been approved by the Board of Directors and are hereby signed on their behalf by:-

[Signatures]

Anabel Cruz (Chairperson)

Dhananjayan Sriskandarajah (Secretary General)
COMPILATION REPORT TO THE BOARD OF DIRECTORS

On the basis of audited financial statements provided by CIVICUS - Washington office (audit conducted by Gelman, Rosenberg & Freedman) and Johannesburg office (audit conducted by ourselves Douglas & Velcich), we have compiled in accordance with International Standards applicable to compilation engagements, the aggregated statement of financial position of CIVICUS as at 30 June 2017, and statements of aggregated comprehensive income and aggregated cash flows for the year then ended, and a summary of significant accounting policies and explanatory notes set out on pages 2 to 25.

Management is responsible for these financial statements. We have not audited or reviewed these financial statements and accordingly express no assurance thereon.

Douglas & Velcich
Chartered Accountants (S.A.)
Registered Accountants and Auditors

Johannesburg
12 September 2017
Protesting against corruption in Romania.

Credit: Piata Victoriei
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