ANNUAL PLAN NARRATIVE

2025–26

CIVICUS

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INTRODUCTION

Democracy and civic freedoms face escalating threats worldwide as authoritarian regimes consolidate power, and many democratically elected leaders deliberately undermine democratic institutions. This creates an increasingly hostile environment for civil society across all settings, from authoritarian states to established democracies.

The space for citizen action is narrowing through multiple, converging threats. Authorities normalise protest suppression through excessive force, mass arrests and restrictive legislation designed to silence dissent. Those mobilising for democracy, women's rights, LGBTQI+ rights, labour rights, climate justice, environmental protection and Indigenous peoples' rights face intensifying crackdowns. Civil society organisations contend with systematic legal harassment through deceptively named 'anti-money laundering' and 'foreign agent' laws deliberately crafted to control, silence and repress critical voices under the guise of regulation.

Democratic backsliding is exacerbated by rising militarisation, with increased defence spending and weapons proliferation weakening rules-based global governance. The resulting conflicts have devastating humanitarian consequences that further threaten decades of human rights gains.

Simultaneously, digital spaces – once promising expanded civic engagement – now present new barriers. Troubling alignments between technology companies and political powers constrict these virtual forums. Targeted disinformation campaigns undermine public trust in democratic institutions and civil society.

The political motives behind these challenges are increasingly evident in funding environments. Politically motivated cuts and constraints are creating financial sustainability challenges for civil society precisely when our action is most needed. CIVICUS and our members are also affected.

This Annual Plan responds decisively to these converging threats. We will strengthen solidarity mechanisms among civil society groups and activists while developing innovative approaches to resource mobilisation. Our strategies will balance addressing immediate crises with building long-term resilience. As the resurgence of authoritarian and anti-rights forces creates more challenging environments, we remain committed to supporting the vital civil society and people's resistance movements emerging in response.

We will conduct a thorough review to assess progress, identify necessary course corrections and ensure our work effectively supports groups affected by both civic space restrictions and structural discrimination. In line with our learning and accountability commitments, we have chosen proxy indicators per strategic objective based on what we can consistently report year on year. Previous years' actuals can be found here, with additional indicators to be included based on annual focus and data availability.

PROGRAMME HIGHLIGHTS FOR 2025–26

CIVICUS's five strategic objectives work together and reinforce each other. If you would like more detail on our work mentioned below, please see our annual report.

SO 1

STATE OF CIVIL SOCIETY REPORT & PEOPLE POWER UNDER ATTACK

The State of Civil Society Report examines the dynamic agency of civil society. It makes sense of global events from a civil society perspective and identifies trends in civil society action at every level, from local to global. People Power Under Attack analyses the environment in which such action occurs. It presents annual trends on civic space conditions based on data gathered by the CIVICUS Monitor and its regional research partners across 198 countries and territories. Together, these publications offer a comprehensive understanding of what civil society is doing and achieving despite constraints, and of the nature and extent of those constraints. They provide both the story of civil society's impact and robust evidence base on the challenges it faces.

SO 2

STAND AS MY WITNESS & DIPLOMATS AND DEFENDERS DIALOGUES

Stand as My Witness, a pivotal campaign to gather public support for the release of human rights defenders (HRDs) unjustly imprisoned, will celebrate its 5th anniversary. It helped release 32 activists from the 50 featured to date. We will strengthen the campaign through bolstering profiles, adding profiles of those receiving limited support, and escalating selected cases to UN and global forums. The Diplomats and Defenders Dialogue facilitates collaboration between diplomats, HRDs and stakeholders. It will focus on one country in each region with severe civic space restrictions based on civil society needs, where diplomatic engagement opportunities also exist. Potential candidates are Bangladesh and India (Asia Pacific), Guatemala and Nicaragua (Latin America), Tanzania, Uganda and Cameroon (Sub-Saharan Africa), and a country to be determined in the Middle East and North Africa (MENA) region.

PROGRAMME HIGHLIGHTS FOR 2025–26

SO 3

INNOVATION AWARDS

At the heart of this year's Nelson Mandela–Graça Machel Innovation Awards is the ambition to cultivate a global community of civic space innovators, one that actively steers the purpose of the awards and supports the alliance in staying attuned and responsive to emerging trends. Building on the momentum of last year's 20th anniversary edition, this year's focus is on deepening co-creation and tapping into the Alumni's own work, communities, and networks to strengthen CIVICUS' approach to innovation. The Innovation Awards Alumni will distil key insights and shape a forward-looking agenda for civic space innovation. These insights will inform both a refined and more impactful next edition of the awards and the development of an Innovation for Civic Space track at International Civil Society Week, a space to showcase innovation, foster knowledge-sharing, enable peer learning, and inspire collective problem-solving.

SO 4

BUILDING PRO-CIVIC SPACE NARRATIVES AND COMMUNICATORS FOR CIVIC ACTION

Recognising the necessity for investing in narratives that proactively promote civic action, we will build on the Communicators for Civic Action set up last year. Our collective efforts will embrace novel approaches, mutual learning, and collective action to shift minds and invoke stronger citizen action and support for civil society. On one hand, we aim to reach a broader global audience beyond traditional civil society so that they can benefit from and contribute to our insights, campaigns and solidarity actions. On the other hand, we will focus on delivering issues and context focused narrative campaigns across Africa, Asia, and Latin America. The initiative will also counter harmful misinformation.

PROGRAMME HIGHLIGHTS FOR 2025–26

SO 5

INTERNATIONAL CIVIL SOCIETY WEEK (ICSW)

Our flagship event, ICSW provides a platform for networking, knowledge sharing, community building and strategic planning. Its next edition will take place in November 2025 in Bangkok, Thailand, and will be co-organised with the Asia Democracy Network. It will focus on the theme ‘Celebrating citizen action: reimagining democracy, rights and inclusion for today’s world.’ ICSW will provide a space to collectively think new approaches to advance our shared values by engaging a broader range of stakeholders beyond traditional civil society groups and activists. This includes grassroots communities, educators and the private sector.

IMPLEMENTATION OF OUR STRATEGIC OBJECTIVES

Our ongoing work is delivered through our strategic objectives

01

GENERATE TIMELY KNOWLEDGE AND ANALYSES

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Throughout our knowledge production, we will prioritise diverse perspectives and accessible formats. We recognise that knowledge itself is a form of power that must be democratised to serve civil society effectively. Our strategies will include sharing key findings on audiovisual formats, summarising analysis in op eds and disseminating visuals on social media.

Timely analysis

- **CIVICUS Lens**: This rolling initiative provides analyses and commentary in response to events around the globe that impact civil society. It produces hundreds of civil society interviews that document firsthand experiences and collect insights from those at the forefront of struggles. Drawing from the articles and interviews it publishes throughout the year, the CIVICUS Lens team produces the State of Civil Society Report.

- **CIVICUS Monitor**: This collaborative research initiative collects data on the state of civic freedoms and assigns ratings ranging from 'open' to 'closed' to each of 198 countries and territories, based on a rigorous methodology. Based on its regular updates, three times a year it produces a Watchlist highlighting rapid declines. It also produces country briefs and the annual People Power Under Attack report. As part of the European Union Supporting and Enabling Environment for Civil Society (EU SEE) consortium, it will support partners across 20 countries to generate knowledge on the enabling environment for civil society, including early warning alerts, enabling environment snapshots and country focus reports.

- **Research on artivism**: This research project explores artivism, defined as the fusion of artistic expression and activism to challenge social injustice and inspire political change. It analyses how artivism transforms public consciousness and policy outcomes, particularly in contexts where traditional advocacy approaches face significant barriers.

01 GENERATE TIMELY KNOWLEDGE AND ANALYSES

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- **Research on technology and democracy**: As part of the Digital Democracy Initiative (DDI), we will produce three thematic reports on the ethics and risks of AI, the rise of deepfake disinformation and its impact on electoral integrity, and the rise of a ‘digital oligarchy' of tech billionaires reshaping democracy and civic space. The CIVICUS Monitor will also produce more detailed information on digital civic space restrictions, which will feed into the next People Power Under Attack report.

- **Youth research**: This research stream examines how younger generations are experiencing and responding to civic space restrictions. It documents their tactics and perspectives while providing insights for building intergenerational solidarity among civil society activists and organisations.

- **Global governance research**: Developed in the context of the Horizon Europe-funded ENSURED project, we are assessing the robustness, effectiveness and democratic character of global human rights institutions and exploring civil society proposals for reform. Findings will be presented in reports, policy briefs, op eds, academic articles and webinars.

Annual publications

- **State of Civil Society Report**: A report analysing contemporary events from a civil society perspective and identifying trends in civil society action in various arenas.

- **People Power Under Attack**: A report analysing global civic space conditions with emphasis on key regional and thematic trends drawing on CIVICUS Monitor data, including a review of civic space ratings.

01 GENERATE TIMELY KNOWLEDGE AND ANALYSES

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How we will measure progress

Learning question:

How are our knowledge products contributing to public discussions on civic space and civil society action?

Indicators:

- Number of CIVICUS Monitor citations - Target: 250
- Number of CIVICUS Lens articles published and disseminated on social media - Target: 100
- Number of CIVICUS Lens interviews published and disseminated on social media - Target: 300
- Number of op eds and articles showcasing research on external media - Target: 70
- Number of accesses/downloads of our reports via website - Target: 80,000

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02 COORDINATE TARGETED ADVOCACY

Our advocacy this year responds directly to the closing of civic space in numerous countries across global regions while building structures for longer-term influence. We support civil society, build solidarity and foster policy change through:

- **Agenda setting**: We bring civic space considerations into policy discussions at all levels, highlighting the importance of civil society work and the need to protect its space. At the United Nations (UN), we engage with the UNHRC, diplomatic missions, special procedures and other relevant bodies and processes, notably the Universal Periodic Review (UPR), the Commission on Status of Women, the High-Level Political Forum and the UN General Assembly.

- **Access and influence**: We support members and partners to participate in UN sessions and push for better people's participation at the UN through the designation of an annual civil society day and appointment of a civil society envoy. Through side events on thematic issues, we bring civic space concerns to the forefront. At the regional level, we support civil society engagement with bodies such as the African Commission on Human and Peoples' Rights.

- **Global governance reform initiatives**: We advance proposals to improve civil society participation, representation and access to UN processes through the UNMute Civil Society Initiative. We advocate for a fair, transparent and inclusive process to appoint the UN Secretary-General – pushing for the election of a feminist woman leader – as part of the 1 for 8 billion campaigns.

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02 COORDINATE TARGETED ADVOCACY

- **Collaboration and coordination**: Through initiatives such as the Diplomats and Defenders Dialogues, we facilitate collaboration between HRDs and other stakeholders to address civic space challenges. We continue to coordinate the Vuka Coalition and facilitate the work of its action teams, including through solidarity and advocacy calls. During ICSW, we will facilitate regional dialogues and joint action on the rights of environmental human rights defenders and address transnational repression.

- **Stand as My Witness**: Amid growing global repression, we will enhance our work on securing the release of arbitrarily detained HRDs. We will bolster featured profiles and add new HRDs facing limited visibility and support. We will escalate selected cases to the United Nations Human Rights Council (UNHRC) and UN Working Group on Arbitrary Detention. We will strengthen partnerships with similar initiatives and explore innovative ways to engage publics.

- **Strategic litigation**: We are engaging with strategic litigation networks to advance civic space protection through legal channels at domestic, regional and global levels. Through the Vuka Coalition, we strengthen these efforts by connecting litigation initiatives with broader advocacy campaigns.

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02 COORDINATE TARGETED ADVOCACY

How we will measure progress

Learning question:

How is our targeted advocacy with members helping affected groups drive local change and influence global systems to better support civil society

Indicators:

- Number of Universal Periodic Review (UPR) submissions - Target: 10
- Number of resolutions and other international agreements adopted, improved or blocked - Target:10 (average of 3-4 per Council session)
- Number of partners supported to participate in UN and regional human rights mechanisms - Target: 10
- Number of citations of CIVICUS positions in policy documents or diplomatic statements - Target: 50
- Number of joint advocacy and campaign initiatives at the national level - Target: 50
- Number of documented policy changes attributable to joint advocacy and campaigns - Target: 30

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03

CONTRIBUTE TOWARDS STRONGER EMERGENCY AND SUSTAINED SUPPORT

Our work strengthens both rapid response mechanisms and long-term support structures for civil society organisations facing challenges. We recognise that different contexts require different forms of solidarity, from immediate assistance in crisis situations to sustained advocacy for systemic change. Our approach includes:

- **Crisis and resiliency**: We provide timely support to civil society groups and activists through the Crisis Response Fund, which will be scaled through DDI Resilience Grants. The CIVICUS Solidarity Fund offers direct support to members facing challenges in restrictive environments. The Monitor team assists the Advocacy and Campaigns team with statements in response to emergencies, ensuring rapid solidarity communications. With European Union (EU) funding, we provide flexible support and medium-term assistance to those recovering from or adapting to changing circumstances. Funding from the German Ministry for Economic Cooperation and Development focuses on emergency solidarity grants.

- **Sustained support structures**: The DDI programme activates regional support mechanisms in six regions: Latin America, MENA, Sub-Saharan Africa, South Asia, East Asia and East Europe/Central Asia. Programming will include three regional hackathons to foster innovation and collaboration, a second cohort of the Digital Action Lab and four targeted Elections Grants to address digital threats to civic participation in priority countries.

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03 CONTRIBUTE TOWARDS STRONGER EMERGENCY AND SUSTAINED SUPPORT

Sub granting systems are being strengthened to channel resources more efficiently, with improvements to cashflow management enhancing our indirect support capabilities. A youth compensation plan will be implemented to support young activists' vital work.

- **Recognition and visibility**: The Nelson Mandela-Graça Machel Innovation Awards continue to recognise civil society innovation, highlighting effective practices and inspirational leadership. As part of the UNMute Civil Society campaign, we advocate for the creation of a Civil Society Day to promote civil society's essential role, and the appointment of a Civil Society Envoy to ensure meaningful representation of civil society perspectives across UN work.

- **Ecosystem development**: We work toward strengthening and influencing philanthropy ecosystems to better support civil society. By facilitating an enabling environment for the Learning, Listening and Leading community, we foster knowledge exchange and collaborative approaches. The DDI programme will produce timely research pieces to inform work on resilience and digital rights.

- **Organisational integrity**: We maintain rigorous auditing to ensure accountability and transparency in our operations. Our systems, processes and policies are regularly assessed to ensure they remain fit for purpose as both threats and opportunities evolve.

03 CONTRIBUTE TOWARDS STRONGER EMERGENCY AND SUSTAINED SUPPORT

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How we will measure progress

Learning question:

How is our work supporting the ecosystem for activists and organisations at risk?

Indicators:

- Number of fully operational regional support mechanisms - Target: 5
- Policy changes towards stronger and sustained crisis support ecosystem - Target: 2
- Total amount of funds disbursed through subgrants
- Number of activists/organisations receiving financial support

04

STRENGTHEN PUBLIC DISCOURSE ON CIVIC SPACE AND REINFORCE CIVIL SOCIETY NARRATIVES

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Through embracing innovative approaches, absorbing best practices from across sectors and building our collective capacity, we engage and promote the value of civic action among a wider global population. We will strengthen civil society and emerging movements' ability to influence through empathy and action involving stories and strategically counter disinformation. We will continue strengthening public discourse on civil society and civic space through.

- **Building pro civic space and civil society narratives**: By collaborating with diverse civil society groups, grassroots activists and media allies, we will foster greater solidarity for civic action, positioning civil society as pivotal to democracy and development. We promote narratives that demonstrate the transformative power of citizen movements and counter disinformation. CIVICUS Lens and CIVICUS Monitor analyses and our advocacy efforts such as Stand as My Witness campaign and UN and global agenda setting work will form the bedrock of our global narrative work. The Nelson Mandela-Graça Machel Innovation Awards highlight civil society achievements, offering inspiration.

- **Context-specific narrative work**: Communicators for CIVIC Action networks in Asia, Africa, and Latin America deepen our understanding of local civic space conditions. These initiatives will help build issue-focused, locally relevant, and impactful narrative campaigns. Regional dialogues on environmental HRDs will lead to narratives on climate justice and civic space, culminating in joint actions bridging movements. The elections work developed within the framework of DDI will support democratic participation in contexts where civic space faces heightened pressure.

04

STRENGTHEN PUBLIC DISCOURSE ON CIVIC SPACE AND REINFORCE CIVIL SOCIETY NARRATIVES

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- **Strengthening our communications capacity:** We will strengthen our accessibility toolkits and revise our brand to achieve consistent, impactful, high-quality and accessible communications that benefit and engage our wide range of audiences. We will prioritize engaging audiences who struggle to access content due to limitations in resources and abilities. Vuka! narrative influence maps will help visualise power relationships affecting civic space, making complex dynamics more accessible to diverse audiences.

- **Media and public engagement**: We are building and renewing media partnerships and cultivating public engagement opportunities to amplify civil society voices. Beyond our existing allies and traditional media, we will engage youth, citizen journalists, and other influencers. We will leverage our flagship knowledge publications, campaigns, and ICSW to further our media outreach.

- **Network storytelling**: As part of the CIVICUS history documentation exercise, we are inviting all our networks – Affinity Group of National Associations (AGNA), Innovation for Change, Vuka! and the Youth Action Team (YAT) – to share their own stories. We will document their evolution and showcase successful solidarity actions that have strengthened civic space and civil society action globally over two decades. We will highlight achievements through member testimonials, publications and commemorative events.

04

STRENGTHEN PUBLIC DISCOURSE ON CIVIC SPACE AND REINFORCE CIVIL SOCIETY NARRATIVES

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How we will measure progress

Learning question:

How is our public discourse and media reach supporting groups affected by the combined impact of civic space restrictions and structural forms of discrimination to create change in local contexts?

Indicators:

- Number of organic conversations in media using CIVICUS content -Target: 20% Increase
- Number of media outlets mentioning CIVICUS - Target: 20% Increase from 2025 actual
- Number of media mentions of CIVICUS - Target: 20% increase
- Number of Stand as My Witness stories showcased - Target: 25
- Percentage of CIVICUS content featuring voices from target groups - Target: 50% of the content
- Audience diversity metrics for CIVICUS communications - Target: 120 countries and 50 languages

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05

BUILD COUNTER POWER WITH THE MOST AFFECTED GROUPS

CIVICUS supports solidarity actions through campaigns, networks and convenings that centre the leadership and experiences of those most affected by civic space restrictions and structural discrimination. Our approach includes:

- **Campaigns and visibility initiatives**: Our relaunched Solidarity Action – Make It Visible campaign highlights cases of civic space violations, implementing local actions and mobilising international support. Side events focusing on women HRDs and other groups at risk elevate their specific challenges and resistance strategies in global forums. The Nelson Mandela-Graça Machel Innovation Awards will recognise grassroots innovation, amplifying solutions developed by excluded groups.

- **Networks and collaborative spaces**: Through Membership and Networks engagement, we strengthen regional communities and create infrastructures for solidarity. Regular solidarity calls provide support to civil society actors under threat, maintaining connections across geography and themes. Our Digital Action Lab develops innovative tools for civic engagement and will host three regional hackathons to foster collaborative problem-solving. A new Communication for Civic Space Network will coordinate messaging and amplify marginalised voices.

- **Regional hackathons**: We will organise Regional Hackathons across six regions to co-create contextually relevant civic-tech solutions that respond to region-specific challenges. These hackathons will bring together local activists, technologists, and civil society actors to collaboratively develop practical tools that strengthen civic space, enhance participation, and advance accountability.

05

BUILD COUNTER POWER WITH THE MOST AFFECTED GROUPS

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By grounding innovation in local realities and fostering cross-sector collaboration, this initiative aims to surface scalable, people-powered solutions that reflect the unique needs, priorities, and opportunities within each region.

- **Convenings and dialogue opportunities**: Through training and workshops on enabling environments, we build capacity among excluded groups, enhancing their ability to defend their civic space effectively. Our Diplomats and Defender Dialogues will create spaces for direct engagement between civil society and decision makers. ICSW and its Youth Assembly will convene diverse civil society actors, fostering cross-regional learning and solidarity.

- **Member-driven counter power**: Our revised membership strategy responds directly to needs identified by members facing civic space challenges, while the Member Engagement Framework empowers members to be active participants in shaping CIVICUS's work. CIVICUS Lens interviews highlight perspectives from excluded groups, ensuring these voices inform our understanding of civic space dynamics. Co-design approaches in all programme development processes ensure that initiatives reflect community priorities and build on existing strengths.

- **Direct solidarity and advocacy**: To enable direct representation of affected groups in international forums, we support members, including grassroots groups, to attend UNHRC sessions and facilitate their substantive engagement through targeted advisory. Our Elections work addresses democratic participation in critical contexts, promoting inclusive political processes that respond to excluded groups' needs. We will conduct solidarity missions in Bangladesh, Rwanda, Togo and selected countries in Latin America, aimed at providing practical support while gathering insights for coordinated and targeted advocacy.

05

BUILD COUNTER POWER WITH THE MOST AFFECTED GROUPS

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How we will measure progress

Learning question:

How is our counter power building work shifting power toward those most affected by civic space restrictions?

Indicators:

- CIVICUS Lens interviews featuring members of underrepresented groups - Target: 80%
- Membership growth in countries with closed, repressed or obstructed civic space - Target: 20%
- # of thematic reports - Target: 4

INSTITUTIONAL COMMITMENTS

Our external commitments to those most affected must also be reflected in CIVICUS's internal systems and processes. Therefore, we will undertake the following institutional strengthening and accountability practices to enable the successful delivery of our strategy:

RESILIENT SYSTEMS

We will enhance our interconnected internal technology framework by centralising Information Technology (IT) tools in one location. It will provide improved efficiency and ensure IT procedures and policies are better understood across the organisation. We will maintain a secure and stable IT environment while improving our security posture within all organisational systems. We will replace the current Workplace platform with more efficient and versatile communication tools that will facilitate both internal and external engagement. We will develop quality standards, guidelines, best practices and toolkits for member and team support. Additionally, we will digitise HR processes to improve critical turnaround times. We will strengthen our data security measures across all systems to protect sensitive information and ensure organisational resilience against cyber threats.

RESILIENT FINANCES

We continue our targeted donor outreach and related activities to grow and diversify our supporter base. We focus on securing core-flexible funds while strengthening strategic collaboration through our donor coordination group. We are addressing the current funding crisis by developing a diversified strategy that includes non-traditional funders and innovative fundraising methods. In parallel, we are strengthening advocacy efforts with allies to boost philanthropic support, while implementing a unified resourcing plan and effective grant coordination to ensure long-term sustainability. We will strengthen our budgeting processes for greater financial sustainability, including a review of monitoring systems and the development of automated tools. We will finalise and roll out a proposal development system, ensuring a more systematic approach to resource mobilisation.

INSTITUTIONAL COMMITMENTS

RESILIENT PEOPLE

We ensure staff are informed and aligned with CIVICUS principles and values through our learning and development framework. It incorporates concepts and leadership practices that foster a shared identity and enhance collaboration across teams. The continued roll-out of the CIVICUS Unified Code of Ethics, including updates to our suite of Code of Conduct related policies, will ensure greater understanding and application of these provisions across the Secretariat and wider alliance. We will also strengthen our external communications capabilities by building media and public engagement readiness across the organisation and its membership..

LEARNING AND GROWING IMPACT

In line with our Integrated Results Framework, we measure our progress using both qualitative and quantitative metrics. In this annual plan narrative, the relevance and quality of our work is reflected through learning questions per strategic objective, with indicators including annual targets. We will conduct an internal mid-term strategic review to understand progress against our objectives and outcomes. The implementation of standardised funder reporting processes will bring greater efficiency to our accountability systems. We will develop and test a standardised programme incubation process to ensure innovative initiatives are effectively nurtured and scaled. To preserve institutional knowledge, we will document the CIVICUS story.

KEY MILESTONES 2025–26

JULY 2025	AUGUST 2025	SEPTEMBER 2025	OCTOBER 2025	NOVEMBER 2025	DECEMBER 2025
CIVICUS Monitor Watchlist	Human Rights Council Report	ENSURED Report	Power, Resistance & Wellbeing Thematic Report	CIVICUS Annual Report	People Power Under Attack Report
Human Rights Council Geneva		Human Rights Council Geneva	We Rise! Campaign		Annual General Meeting
High Level Political Forum NY		UN General Assembly	UPR Submissions		Global Resource Hub Annual Meeting
Relaunch Stand As My Witness					
Solidarity Missions	Narratives virtual convening	Stand As My Witness Anniversary	Solidarity Mission (Rwanda)	Membership Engagement Month	National prevention and proactive grants launch
Digital Action Labs	AGNA 21 Years	DDI Resiliency Grants (ongoing)	Global prevention and proactive grants launch	AGNA 21 Years	Global Accountability Week
ENSURED workshop			Launch CIVICUS advocacy and solidarity framework	ICSW	Protest Lab launch
				Youth Assembly	

KEY MILESTONES 2025–26

JANUARY 2026	FEBRUARY 2026	MARCH 2026	APRIL 2026	MAY 2026	JUNE 2026
DDI Regional Support Mechanism	CIVICUS Monitor Watchlist	State of Civil Society Report	Artivism Thematic Report	UNHRC Thematic Report	CIVICUS Monitor Watchlist
Solidarity Fund	Defenders and Diplomats Dialogues	Human Rights Council Geneva	UPR Submissions	Narratives Convening (Africa)	Human Rights Council Geneva
Youth Compensation Framework	AGNA 21 Years	UN Commission on the Status of Women		Innovation Community Convening	Defenders and Diplomats Dialogues
	Innovation Awards	Narratives Convening (Bangkok)			
		DDI Research (ongoing across the full year)			

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