

The Resilient Roots Theory of Change is a live document that we intend to review and improve as the initiative progresses. We would love to get your comments or feedback at [resilientroots@civicus.org](mailto:resilientroots@civicus.org)!

| <b>WHAT IS OUR PRIMARY HYPOTHESIS?</b>   | <b>WHAT IS THE PROBLEM WE ARE TRYING TO SOLVE? (OBJECTIVES)</b>   | <b>WHO IS OUR KEY AUDIENCE?</b>  | <b>WHAT STEPS ARE NEEDED TO BRING ABOUT CHANGE? (ACTIVITIES/ STRATEGIES)</b>  | <b>WHAT ARE THE EXPECTED OUTCOMES? (MEASURABLE EFFECT)</b>  | <b>WHAT ARE THE EXPECTED RESULTS? (WIDER BENEFITS)</b>  | <b>WHAT IS THE LONG-TERM CHANGE WE SEE AS OUR GOAL?</b>   |
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| <p><i>Organisations which are more accountable and responsive to their roots - namely, their primary constituents - are more resilient against external threats.</i></p> | <p>Develop a better, more nuanced understanding about the relationship between accountability and resilience, in multiple/ different constituencies and contexts.</p> <p>Support CSOs worldwide that are affected by increasing civic space restrictions and other external threats, to continue to sustain their work and achieve their goals through accountability approaches.</p> | <p>CSOs working at the national and sub-national level, especially in countries where civic space is restricted somehow.</p> | <p>Support 15 CSOs in diverse contexts to implement pilot projects to improve their primary constituent accountability</p> <p>Support pilot project organisations to examine the relationship between PCA and resilience in their specific contexts.</p> <p>Continuously record analyse and learn from the outcomes of the pilot projects, and share these learnings with a wider audience.</p> | <p>Pilot project CSOs are more accountable to their primary constituents, beyond the life of the initiative.</p> <p>Pilot project CSOs are able to examine how their PCA relates to their resilience against external threats.</p> <p>Wider CSOs and other actors are more aware of the links between PCA and resilience in different contexts.</p> | <p>Create communities of practice within existing CSO accountability initiatives and networks which continue to examine the link between PCA and resilience.</p> <p>Create an evidence base for future, larger scale efforts which support CSOs to take accountability-driven pathways to resilience.</p> <p>Engage donors on discussions about the importance and benefits of providing more resources to CSOs for PC accountability-related activities.</p> | <p>Civil society organisations actively and continuously increase accountability to their primary constituents and are therefore more resilient against external threats.</p> |

|   |   |   |  | CIVICUS is able to apply the lessons learned from the initiative to become more accountable to its own PCs (its members)   |   |
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| <b>Key Assumptions and Risk</b>   | <b>Key Assumptions and Risks</b>  | <b>Key Assumptions and Risks</b>  | <b>Key Assumptions and Risks</b>   | <b>Key Assumptions and Risks</b>   | <b>Stakeholders</b>   |
| <ul style="list-style-type: none"> <li>- There is a demonstrable link between CSO's PC accountability and resilience</li> <li>- Civic space restrictions and other threats can be countered through greater PCA.</li> </ul> | <p>We are able to successfully implement the initiative with partner organisations working in restrictive environments.</p> | <ul style="list-style-type: none"> <li>- Pilot project organisations are able to consistently close the feedback loop with the time and resources provided.</li> <li>- Resilience is measurable within the scope and the time frame of this project</li> <li>- Learnings from the pilot projects will be of interest/use to CSOs in other contexts</li> <li>- The findings between different kinds of organisations and contexts are comparable to inform the research question of this initiative</li> </ul> | <ul style="list-style-type: none"> <li>- Pilot project organisations will have sufficient capacities and resources to continue to implement PCA activities beyond the grant period.</li> <li>- We will be able to consistently collect and analyse the data needed to better understand the relationship between accountability and resilience in different contexts.</li> <li>- Pilot organisations are interested in learning from each other and in actively participating in learning activities.</li> </ul> | <ul style="list-style-type: none"> <li>- There will be uptake on the accountability-resilience agenda amongst other CSO accountability initiatives and networks.</li> <li>- The approaches employed by pilot project organisations are scalable across other contexts.</li> <li>- Donors will be willing to commit to long term/larger scale PCA-related projects in challenging environments, if we are able to demonstrate a positive correlation between PCA and resilience.</li> <li>- The lessons from this initiative are</li> </ul> | <ul style="list-style-type: none"> <li>- Governments</li> <li>- Wider national and sub-national CSO communities</li> <li>- Pilot project staff</li> <li>- CIVICUS staff, members, and partners</li> <li>- Donors</li> </ul> |

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|  |  |  |  | applicable to CIVICUS projects and activities, given the differences in organisation-type. |  |
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